



New Oakville Hospital

Case for Change

A Visionary Hospital.

For Life. For Growth. For Oakville.

The opportunity of a lifetime

Oakville-Trafalgar Memorial Hospital (OTMH) is built by and for the community of Oakville. As healthcare delivery has evolved and changed with new technologies and medical breakthroughs, so too has Oakville's community grown and expanded. Our community is active and vibrant, and OTMH has been there to help residents experience some of life's most important moments.

Time does not stand still. As children grow and people age, one thing has become very clear - Oakville urgently requires a new hospital to meet the needs of its expanding community and has the opportunity to embrace the best of what the changing face of healthcare has to offer. By acknowledging and meeting this need, Oakville gets the opportunity of a lifetime - to build a hospital that best meets the needs of this thriving community for today and tomorrow. Few generations have the chance to create such an important legacy to pass on to their children, and their children's children.

Oakville urgently requires a new hospital to meet the needs of its expanding community and has the opportunity to embrace the best of what the changing face of healthcare has to offer.

This is also the opportunity for us to take new ideas in hospital construction – like green design, and ensuring the new Hospital has 80% single rooms and separate air exchanges to provide the best infection controls possible – to show that we are determined to build a distinctive centre of healthcare excellence.

We have the support of the community for our vision, a state-of-the-art facility that provides the highest quality of patient-centred care close to home. We know what it will mean for the health of our town and its residents, so we are pleased to be able to share this story of growth

and renewal – and most importantly, to share the New Oakville Hospital experience with you.

“While I am tremendously proud of what we have accomplished at OTMH, we urgently need a new facility. One that builds on our tradition of patient care, but is designed for excellence in the 21st century. Our vision for the New Oakville Hospital is to create a truly distinctive centre of healthcare excellence that will exceed the expectations of Oakville residents.” - John Oliver, President & CEO, Halton Healthcare Services

A vital, integral part of our community

OTMH has been a cornerstone of the community for nearly 60 years, thanks to the efforts of a group of Oakville residents. They formed the OTMH Association to raise money to build the hospital when it became evident that critically ill patients would not survive the trip to Toronto or Hamilton.

It did not take long for the hospital to become a vital and integral part of the community. Numerous additions, renovations and reconfigurations have taken place over the ensuing years, a testament to the growth of Oakville and to the increasing demands for treatment and services being placed on OMTH. The expansion has been unprecedented. Oakville's population has grown by an amazing 18 per cent in the past decade, which means that the current hospital that we so cherish can no longer be expanded to meet the needs of the community.

History has a funny way of repeating itself. We only need to think to the beginning, and to what drove the need for the creation of OTMH in the first place - a growing population, an understanding of its needs, and a commitment by the community to provide access to the best possible medical care in the town of Oakville. We find ourselves in the exact same spot again.

This became our challenge, and our reason for change. What do you do if a hospital cannot grow? Especially if the hospital is determined to provide the best care possible and integrate best practices associated with advances in community hospital care?

By considering this challenge and all of its implications, we quickly realized our opportunity - our hospital will move to ensure it has the physical space necessary to look after the growing population, not just today's population since our focus is also firmly set on the future.

Oakville's expanding population

Year	Oakville Population
1976	68,116
1986	87,105
1996	128,405
2006	165,613
2011	180,400*
2016	215,000*
2021	231,800*

*Projected population Reference: Population Information Package, Planning Services Department, Town of Oakville

The numbers tell our story

Healthcare delivery is constantly changing and adapting, largely owed to pressures stemming from treating an aging population and keeping pace with increasingly technologically-driven healthcare options. Given the phenomenal growth of Oakville's population, a strong New

Oakville Hospital has become more, not less important. Serving the community to the best of our abilities does not simply mean increasing our capacity to care for patients coming through the emergency department; as a community hospital, our hospital must

continually integrate evidence-based best practices into its care, keeping pace with technological advances and providing the range of clinical programs that best suit the needs of the community.

The numbers that we track show the increased demand being placed on OTMH, and as a result of our current size, the increased pressure as well. Most importantly, these numbers speak directly to how the New Oakville Hospital will address the challenges that OTMH currently faces:

Beds

- With 333 acute inpatient beds currently, OTMH experiences an average occupancy rate of 90 per cent. OTMH will require 457 beds in 2013 and 704 in 2023 in order to meet future service demands. **This means more than doubling the hospital's current size.**

"Despite my love of OTMH, the Hospital is showing the stress and strain of traffic that goes on there every day. They're literally bulging at the seams trying to serve our growing community. We have been talking about the need for a New Hospital for a long time. Now, we have a chance to make it happen."

- Eve Willis, Campaign Co-Chair

Emergency room visits

- According to projections, OTMH will need to accommodate more than 66,930 emergency room (ER) visits in 2013/14 and 81,635 ER visits in 2018/19. **Today, OTMH is already working beyond capacity with 50,000 annual visits.**

Land required

- Four reports were conducted to address the options available for healthcare services for the future and they explored various options including transferring a selection of services to the new site while maintaining some services at the current site. The studies concluded that **50+ acres was the amount of land necessary to accommodate a new hospital and allow for future expansion.** OTMH currently sits on 10 acres of land in a developed residential area.

“The need for a New Oakville Hospital becomes more apparent every day. The existing site and facility can no longer accommodate any expansion to best serve the growing population of our town.

We are in a period of renewal and planning for our growth to meet our long term needs. The New Oakville Hospital clearly signals our commitment to the community to provide the very best health care possible.”

- Bill Cooper, Campaign Co-Chair

A state-of-the-art facility

Oakville’s hospital is moving to a new site that will allow for a modern facility that meets the needs of our community today and into the future. The New Oakville Hospital will be a state-of-the-art facility that will provide the highest quality of patient-centered care to the people who live in the community, and we know our community will support the new hospital because of what it means for the health of our region. Outstandingly, the new Hospital will be built to achieve Leadership in Energy and Environmental Design (LEED) Silver standards, which means that it will be designed to ensure long-term environmental sustainability.

The new facility will also play a key role in the retention and recruitment of medical staff, who want to work in a cutting-edge community hospital.

The Government of Ontario has approved the development of the new hospital on a 50 acre greenfield site located at Third Line and Dundas. It is important that this is a greenfield site as it will provide many advantages, such as:

The expanding and aging Oakville community

- The Regions of Halton and Peel have the fastest growing populations of seniors in Ontario.
- Hospitals in surrounding areas are currently over capacity and are unable to compensate for services that are not made available in Oakville.

- Will not require demolition and working around existing buildings
- Will not require working around outdated infrastructure, such as old sewer systems
- Construction will not affect operations at the current hospital

Our vision – our legacy

The need for a New Oakville Hospital to serve our population is undeniably urgent. With this need comes the opportunity for Oakville to customize a hospital to serve the community, to build a legacy for generations to come, and to create a leading-edge model for community care. This is our vision.

Picture a hospital built like its predecessor, by a community, for a community.

Picture a new facility that will provide the physical space for expanded programs like the maternal-newborn unit, an increased number of MRIs and CTs and that will allow for a number of new services, such as a cancer clinic.

Picture a new facility that will be built using principles of LEED design and will allow for the opportunity to create an environment that will improve the experience of patients and their families and will truly support patient and family-centred care.

“When this facility is built, Oakville will have the best hospital in Ontario. It will be the first facility in the province designed to the Government’s new specifications. By blending the latest in hospital design with our commitment to patient-covered care, the New Oakville Hospital will deliver the level of care we all deserve.”

– Dr. Lorne Martin, Chief of Staff

The new facility will be thoughtfully and carefully designed to include:

- A significant increase in the number of single patient rooms – not only will this provide increased privacy as well as space for family to stay overnight, it will also improve infection control practices.
- Focusing on the patient means that privacy and recovery will go hand in hand with minimizing exposure to superbugs and other infections.

- A separate complex care facility on site will ensure that older people will be isolated and protected from outbreaks, while the actual building design, including separate air exchanges, will help to contain viruses and thus minimize the risk.
- The number of acute beds will incrementally double from 333 beds to 457 by 2014, and then 602 by 2018, and finally 704 by 2023.
- Intensive care unit beds will increase by 220 per cent, from 14 beds today to 45 by 2024.
- Diagnostic imaging capacity will be increased, as the New Oakville Hospital will be immediately equipped with two MRIs and two CT Scans (currently OTMH has only one of each), and intends to have three MRIs by 2023.
- Emergency Department and Outpatient Clinics will be expanded to accommodate up to 66,930 visits in 2014 and 81,635 visits in 2018.
- The New Oakville Hospital will have more operating rooms and surgical clinics, and increase the number of surgeries from 13,306 in 2008 to 20,006 in 2014 and 23,633 in 2018.
- The Diabetes Centre will triple its capacity in order to serve 8,312 patients by 2014 and 14,568 patients by 2018.

- Ample and well-designed waiting space that considers the wide range of needs related to age, mobility, frailty and cognition.
- Simple navigation and short distances to travel between services or clinics.
- Ample parking that is close to entrances.
- Family amenities, including family rooms, lounges, shower facilities, kitchenette and retail services.
- Healthy food choices.

Our role as a community

At some point in your life, you will need your community hospital – as will your family, your friends, and your neighbours and at the very moment that medical care is required, your hospital needs to be ready, willing and able to help. This means providing access to the best tools and equipment, the best health care professionals, and the space needed to treat patients.

A community's role could not be simpler - support.

We have done it before. When the need was identified almost 60 years ago, the community did not hesitate to throw its support behind the fundraising campaign. Thanks to the tireless efforts of volunteers and the generosity of our donors, we built a hospital to serve our community, and in the process saved the lives

of people who could not have made it to Hamilton or Toronto for treatment.

We are asking the community to support us once again. We could not be more excited about the opportunity presented to us - to build a hospital together. Not just any hospital – a New Oakville Hospital for our future.

Now is the time for Oakville's extraordinary community, who are so renowned for their generosity and commitment, to come together and help the New Oakville Hospital achieve its \$60 million campaign goal. The rewards will be immediate and lasting. With your support, we can build a remarkable hospital with the advanced medical equipment we need to respond to emergencies, mend broken bones, administer cancer care and promote all aspects of health and healthcare.

We hope you feel as strongly about the need for a New Oakville Hospital as we do.

"When I came to in Emergency, I asked, 'Am I alive?' Then I saw the smiling face of my nurse. The Emergency doctor, who had finished his shift for the night, decided to wait for me to come into ICU. He was so thorough and caring. In their skilled hands, I pulled through.

Oakville has a lot of giving people and we need to rally together for the New Hospital. Donating to an organization that is there night and day for your mother, your child, yourself, just makes so much sense. Your gift will be put toward a brilliant new facility that could help save your life." – Lynn Pike, Patient and Volunteer

If you would like more information on this campaign, or would like to become involved, please contact:

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